

WEDNESDAY, SEPTEMBER 16

10:00 am – 5:00 pm

U.S. CAPITOL TOURS

Visit the United States Capitol, a historic landmark that has stood at the center of the nation's legislative process for more than two centuries. During your visit, you'll explore its grand architectural spaces, learn about its rich history, and gain insight into how laws are made in the United States. From the Rotunda to the National Statuary Hall, each stop offers a deeper understanding of the people and events that have shaped the country.

10:00 am – 2:00 pm

Wiley Law Firm

CHIEF OPERATING OFFICERS (COO) ROUNDTABLE

SCG Legal is hosting a COO Roundtable for COOs and law firm leaders interested in coming together to address shared challenges and explore opportunities to strengthen firm performance. In addition to discussing current trends affecting the legal industry, participants will engage in facilitated discussions on topics including AI and technology adoption, growth strategies, succession planning and leadership development, crisis management, operational efficiency and process improvement, law firm financial management and profitability, and compensation models and performance metrics. If you have not yet registered and would like to join us, please contact Administrative Assistant Margaux Gray-Army (marmy@scglegal.com) for additional information.

10:00 am – 2:00 pm

Wiley Law Firm

CHIEF MARKETING/BUSINESS DEVELOPMENT OFFICERS (CMO) ROUNDTABLE

SCG Legal is hosting a CMO Roundtable for marketing and business development leaders to come together to explore business development opportunities, share marketing and leadership best practices, and foster collaboration across member firms. In addition, a joint session with COOs will focus on law firm growth strategies, crisis management, and other initiatives designed to strengthen firm performance. If you have not yet registered and would like to join us, please contact Administrative Assistant Margaux Gray-Army (marmy@scglegal.com) for additional information.

2:00 pm – 9:30 pm

Wiley Law Firm

MEETING | BOARD OF DIRECTORS

AGENDA

2:00 pm – 5:00 pm

Wiley Law Firm

MEETING | GOVERNMENT RELATIONS PRACTICE GROUP

This meeting will feature and focus on Government Relations lawyers, lobbyists, and polling professionals. Participants will discuss U.S. state-based trends and issues impacting business communities such as but not limited to elections, AI and other emerging technology regulations, health care, education, and transportation.

- **All Meeting registrants with an interest in U.S. Government Relations are welcome.**

6:30 pm

Monocle

DINNER | GOVERNMENT RELATIONS PRACTICE GROUP

- **Everyone who participates in the Government Relations meeting is welcome.**

7:00 pm – 9:00 pm

Local Restaurants

DINNER | COO & CMO DINNER

DINNER | EARLY ARRIVALS NO HOST NETWORKING

If you arrive in time for dinner, SCG Legal will coordinate the opportunity for you to dine with fellow network Members from around the globe.

Please contact Events and Membership Manager Erin Kane (ekane@scglegal.com) to be included in reservations.

THURSDAY, SEPTEMBER 17

8:00 am – 5:00 pm

Pre-function Foyer

WELCOME DESK | CHECK-IN & ON-SITE REGISTRATION

8:30 am – 11:30 am

Grand Ballroom I

WOMEN IN LAW WORKSHOP | OWN THE ROOM: PRESENCE, INFLUENCE, AND BUSINESS DEVELOPMENT

This complimentary, interactive, value-added workshop offers opportunities to gain insights, learn best practices, and share experiences while developing a business development approach that aligns with your personal style, comfort level, and professional goals.

- **All female attorneys and professionals attending the Meeting as well as all Wiley attorneys are invited.** Please contact Administrative Assistant Margaux Gray-Army (marmy@scglegal.com) for more details/to be included.

Speakers

- **Enhance Your Executive Presence:** Christine Clapp, President, Spoken with Authority
- **Business Development Conversations That Build Trust and Drive Results:** Tasneem Khokha, Growth Play

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11:30 am – 1:00 pm
Imperial II

PRACTICE GROUP MEETUP + LUNCH | CORPORATE/MERGERS & ACQUISITIONS

This is an opportunity for participants to network while discussing industry trends and issues impacting their practice, firms, and clients.

11:30 am – 1:00 pm
Grand Ballroom I

INFORMAL NETWORKING LUNCH | CONNECT WITH SCG LEGAL'S BOARD & TEAM

Please join us for this pre-event networking lunch, especially if it is your first SCG meeting.

1:00 pm – 1:30 pm
Pre-function Foyer

COFFEE, CONFECTIONS & CONNECTIONS | NETWORK WITH FELLOW SCG MEMBERS

1:30 pm – 2:00 pm
Grand Ballroom II

WELCOME & OPENING REMARKS

- Fabio Guzmán Saladín, Guzmán Ariza (Dominican Republic) | Board Chair, SCG Legal
- Alina Gorokhovsky, CEO, SCG Legal
- TBD | Wiley (US: Washington, DC)

2:00 pm – 3:00 pm
Grand Ballroom II

KEYNOTE | THE HONORABLE LAURA DIBELLA, CHAIR OF THE U.S. FEDERAL MARITIME COMMISSION (FMC)

Chair DiBella leads the FMC, the independent U.S. agency responsible for regulating international ocean transportation. She oversees the Commission's efforts to promote fair competition, ensure compliance with maritime shipping regulations, investigate complaints and disputes involving shipping rates, fees, detention and demurrage charges, and monitor supply chain issues affecting ocean freight transportation to and from U.S. ports.

3:00 pm – 3:45 pm
Grand Ballroom II

SESSION | THE NEW MATH OF LAW FIRM REVENUE AND PRACTICE MANAGEMENT: AI, PRICING STRATEGY, COMPLIANCE AND FEE INNOVATION

Law firm economics are being rewritten. As AI drives efficiency, clients demand pricing transparency, and compliance pressures grow, firms must rethink how they generate revenue and deliver value. This panel explores the evolving “revenue math,” including alternative fee models, matter profitability, and the impact of AI on billing and leverage—offering practical strategies to balance innovation, risk, and sustainable growth.

3:45 pm – 4:00 pm

BREAK | NETWORKING

AGENDA

Pre-function Foyer

4:00 pm – 5:00 pm

Grand Ballroom II

SESSION | DOING BUSINESS IN LATIN AMERICA & CARIBBEAN

Doing business in Latin America and the Caribbean requires navigating shifting governments, political uncertainty, and diverse, fast-changing economies. This panel will explore the region's evolving opportunities and risks, with practical insights on managing legal and regulatory complexity, understanding cultural dynamics, and capitalizing on key economic trends.

6:00 pm – 7:30 pm

Wiley Law Firm

7:30 pm – 9:30 pm

Local Restaurants

RECEPTION | BUSINESS MADE SOCIAL

DINNER | NO HOST NETWORKING

Please refer to the calendar invitation emailed to you for final details/directions. Restaurant information is also available in SCG's mobile app under 2026 Annual Meeting: Venues.

9:30 pm – 11:30 pm

Concorde

NIGHTCAP & DESSERTS | OFF THE RECORD

Step "Off the Record" for an evening of discreet conversation and crafted cocktails, set against the backdrop of Washington, DC's cherry blossoms in bloom. Inspired by the city's long history of diplomacy—and a touch of spycraft—this after-hours reception brings together insiders for relaxed, off-the-grid conversations where connections are made, ideas flow freely, and what's shared stays between us.

FRIDAY, SEPTEMBER 18

7:45 am – 8:45 am

Grand Ballroom I

8:00 am – 5:00 pm

Pre-function Foyer

9:00 am – 10:00 am

Grand Ballroom II

BREAKFAST | NETWORKING

WELCOME DESK | CHECK-IN & ON-SITE REGISTRATION

SESSION | STATE DYNAMICS: THE RIPPLE EFFECT ON FEDERAL POLICY & GLOBAL RELATIONS

As the U.S. approaches the midterm elections, state-level political shifts are increasingly shaping national policy and global dynamics. This panel will examine election forecasts and how state politics influence the federal agenda, key industries, trade policy, and international relations. Panelists will offer insights into the ripple effects of state decisions on economic stability and the broader geopolitical landscape.

10:00 am – 10:15 am

Pre-function Foyer

BREAK | NETWORKING

AGENDA

- 10:15 am – 11:00 am**
Grand Ballroom II **BREAKOUT | MERGERS & ACQUISITION (M&A) TRENDS**
Leading attorneys in Corporate Law and Regulatory Compliance will discuss the evolving M&A landscape, including market trends, regulatory challenges, deal structuring, and critical components of due diligence. Attendees will gain valuable insights and practical advice to successfully manage M&A transactions in today's dynamic market environment.
- 10:15 am – 11:00 am**
Grand Ballroom I **BREAKOUT | LITIGATION IN FOCUS: NAVIGATING COMPLEX DISPUTES**
Examine the latest trends and best practices in litigation, including managing complex disputes, leveraging technology, and navigating regulatory and cross-border challenges. Speakers will share insights on effective strategies, risk mitigation, and achieving successful outcomes for clients in today's evolving legal landscape.
- 11:00 am – 11:15 am**
Pre-function Foyer **BREAK | NETWORKING**
- 11:15 am – 11:45 am**
Grand Ballroom II **FIRESIDE CHAT | GENERATIVE AI & THE PRACTICE OF LAW: CURRENT REALITIES & FUTURE POSSIBILITIES**
Generative AI is transforming the practice of law. During this session, speakers will explore the opportunities and challenges that AI presents for the legal profession. They will examine current applications of GenAI in legal practice, discuss its potential benefits and risks, and consider its likely impact on the legal workforce and the future of legal services.
- 11:45 am – 12:15 pm**
Grand Ballroom II **FIRESIDE CHAT | DEFENSE INDUSTRY: NAVIGATING GOVERNMENT CONTRACTS IN A HIGH-STAKES WORLD**
The growth and diversification of the defense sector are reshaping how companies compete, innovate, and engage with governments worldwide. This panel will explore the legal and business challenges of securing and managing government contracts in a high-stakes environment. Topics include procurement rules, compliance and risk management, cross-border considerations, and evolving geopolitical pressures—offering practical insights for firms advising clients in this highly regulated and strategically critical industry.
- 12:15 pm – 1:30 pm**
Various Locations **LUNCH | NETWORKING**

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1:30 pm – 2:15 pm
Grand Ballroom I

BREAKOUT | TRUSTS & ESTATES: STRATEGIES FOR EFFECTIVE WEALTH MANAGEMENT

This session will explore advanced strategies for effective wealth management, including creating robust estate plans, minimizing tax liabilities, and ensuring seamless wealth transfer across generations. Panelists will also address contemporary challenges such as digital assets, changes in legislation, and the unique needs of high-net-worth clients.

1:30 pm – 2:15 pm
Grand Ballroom II

BREAKOUT | BRIBERY WORKS. COMPLIANCE DOESN'T— A CONVERSATION WE'RE NOT SUPPOSED TO HAVE

Governments have collected over \$30 billion in anti-corruption fines in the last 15 years. Corporations spend \$50+ billion annually on compliance. Transparency International's Corruption Perceptions Index? Barely moved. Something isn't working or maybe it's working exactly as intended. Let's have an honest conversation about whether the entire anti-corruption industrial complex is an elaborate performance that benefits everyone except the public it claims to protect.

2:15 pm – 2:30 pm
Pre-function Foyer
2:30 pm – 3:15 pm
Grand Ballroom II

BREAK | NETWORKING

BREAKOUT | REWIRING GLOBAL SUPPLY CHAINS WITH NEW TRADE ALLIANCES IN A FRAGMENTED WORLD

As tariffs and U.S.-centric manufacturing policies—accelerated under Donald Trump—reshape global trade, companies and governments are building new supply chain pathways. This panel examines emerging sourcing strategies, critical minerals, and heightened diligence around labor, human rights, and compliance in an increasingly complex, multipolar landscape. The session will provide practical insights into how legal advisors can support clients in navigating this rapidly changing landscape—balancing resilience, compliance, and competitiveness in a new era of global commerce.

2:30 pm – 3:15 pm
Grand Ballroom I

BREAKOUT | GAME ON: LEGAL CHALLENGES BEHIND GLOBAL SPORTS AND ENTERTAINMENT EVENTS

Global sports and entertainment events are high-profile, high-risk, and highly complex. This panel will examine the legal challenges behind staging and managing major events, from media rights, sponsorships, and intellectual property protection to regulatory compliance, security, and cross-border logistics. Panelists will also address immigration law

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considerations for athletes, talent, and crews, as well as emerging industry trends shaping the future of global events.

3:15 pm – 3:45 pm

Pre-function Foyer

3:45 pm – 4:45 pm

Grand Ballroom II

BREAK | NETWORKING

SESSION | PARTNERING FOR SUCCESS: IN-HOUSE INSIGHTS ON OUTSIDE COUNSEL EFFECTIVENESS

This panel will delve into in-house counsel perspectives on key drivers of service, value, and matter management that shape their collaboration with law firms. Through a dynamic, rapid-fire Q&A format, essential aspects of outside counsel support will be explored as to how they address the growing challenges faced by in-house teams.

4:45 pm

CLOSING | WRAP-UP REMARKS

6:00 pm

Hotel Lobby

TRANSPORTATION | CLOSING RECEPTION & BANQUET

6:30 pm – 10:15 pm

CLOSING RECEPTION & BANQUET | AN EVENING OF GLAMOUR & ESPIONAGE @ THE INTERNATIONAL SPY MUSEUM

Step into a world of intrigue and secrets for a sophisticated evening of cocktails, museum tours, conversation, and covert connections. 007 themed inspired reception - black tie optional, don your finest tuxedos and gowns for an unforgettable night of intrigue.

SCG Legal offers its deep appreciation to

HOST FIRM

Wiley

for its Generous Support & Hospitality!

Future In-Person Meetings

2026

5 October | IBA > Copenhagen (Denmark)

2027

25 - 26 February | Team Asia & Pacific Rim > New Delhi (India)

13 - 14 May | Midyear Meeting > London (UK)

more details as available @ scglegal.com/events

A SPECIAL 'THANK YOU' TO OUR VETTED SOLUTION PARTNERS

This Annual Meeting is sponsored in part by the following Network Partners:

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AGENDA

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